



# 2023/24 Delivery Strategy

December 2023



# Engaging with suppliers

## Our aim is to:

- issue competitive tenders that will suit a broad range of suppliers
- stagger the release of tenders, providing suppliers with an opportunity to debrief before the next round of tenders is issued
- offer whole-of-life project engagements, creating an opportunity for suppliers to invest in their teams
- limit the number of tenders issued to no more than 10 per discipline per month, to avoid overwhelming the market.

## We have grouped some projects into clusters to:

- drive efficiencies for both our suppliers and the NSW Government
- streamline the tendering process, with the aim of reducing costs for suppliers by appointing a single supplier for each of the disciplines.

## We will engage specialists' services, such as the ones listed below, on a project-by-project basis:

- |                             |  |   |
|-----------------------------|--|---|
| ■ business case development | ■ community and stakeholder engagement | ■ environmentally sustainable design      |
| ■ transport planning        | ■ social impact assessments            | ■ Aboriginal and European heritage        |
| ■ acoustic engineering      | ■ waste management                     | ■ Building Code of Australia (BCA)        |
| ■ surveying                 | ■ geotechnical and/or contamination    | ■ disability, accessibility and inclusion |
| ■ ecology                   | ■ arboriculture                        | ■ flood modelling                         |

## Our approach will be to:

- liaise with suppliers before finalising the tender list, to ensure those invited have the appetite and capacity to submit a competitive tender, and be part of the team to deliver the required project/desired outcomes, should they be successful
- use refined and standardised scopes of service for each engagement, with any non-standard or project-specific requirements clearly identified in the tender documents
- monitor performance via our performance management process and reward top performers with the opportunity to tender for future opportunities
- invite a maximum of 5 tenderers per opportunity depending on size and complexity of projects
- identify opportunities to appoint suppliers that are:
  - Aboriginal businesses
  - able to demonstrate a diverse workforce
  - small-or medium-sized businesses
  - locally owned, or will commit to using local labour and businesses.

## Manufacturing for Schools to enable better outcomes

We remain committed to portfolio-wide adoption of modern construction methods to minimise construction impacts and drive productivity, sustainability and safety gains. Expanding our use of modern methods of construction (MMC) will help to drive positive change in the construction sector, harnessing inherent productivity and safety gains to improve working conditions in the construction industry.

Advanced manufacturing industry drives high-skilled employment opportunities – we are creating the future jobs that today’s students will be working in.

### Manufacturing for Schools Program

In early 2022, we engaged a range of industry partners as part of an expression of interest (EOI) process, to explore technology integration and innovative approaches to delivering MMC to maximise our efficiency across a program of work. We have continued the procurement process through the next stages, with a tender evaluation for a manufacturing partner currently progressing.

This model aims to provide our suppliers with certainty on construction methodology. Nominated projects will be delivered at a program level, in partnership with our successful manufacturing partner and a network of assemblers. We have over 30 projects identified, where kits of parts will be used. Under this new way of working, we will see significant coordination between project and MMC teams. SINSW will further engage with industry as this model advances, with information and delineations outlined in the tender documents for these projects.



### Enabling broader use of MMC on school projects



We want to encourage our industry partners to consider how they can adopt MMC delivery on projects, not just the ones identified for the Manufacturing for Schools Program.

Given the inherent productivity gains, sustainability outcomes and reduced disruption to school operations and local communities, MMC has multiple benefits. It will enable faster delivery, quality outcomes and achieve better value.

## Upcoming tendering opportunities for School Infrastructure NSW projects

There are many opportunities to work with School Infrastructure NSW. We publish upcoming and current tenders on the NSW Government eTendering website - indicative dates for tender releases are listed below, per project or package. In early 2024, more information will be published about the program to deliver public preschools across NSW.

<b>LEGEND</b>  Manufacturing for Schools Program (subject to change)  Appointed	<b>PHASES</b> <b>Planning:</b> Planning phases only <b>Delivery:</b> Delivery phases only <b>Combined:</b> Planning phases with an option for the delivery phases	<b>BUDGET</b> (ETC listed to indicate project scale. Building contract value may vary depending on delivery methodology) <b>\$</b> <\$25M <b>\$\$</b> \$25M-75M <b>\$\$\$</b> >\$75M
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Project name		Engagement type	Budget	Project manager Architect Cost Manager	Engineering: Civil & structural	Engineering: Mechanical & Electrical	Engineering: Fire & Hydraulics	Building contractor
<b>Package 1: New schools</b>								
	New high school for Jordan Springs	Combined	\$\$\$	Late 2023	Late 2023	Late 2023	Early 2024	Late 2024
	New high school for Medowie							Late 2024
	New high school for Melrose Park							Late 2024
	New high school for Gledswood and Gregory Hills							Late 2024
	New high school for Googong							Late 2024
	New high school for Leppington and Denham Court							Late 2024
	New high school for Schofields and Tallawong							Late 2024
	New primary school near Sydney Olympic Park (Carter St Precinct)							Late 2024
<b>Package 2: Upgrades</b>								
	Kogarah Public School upgrade	Combined	\$\$\$	Late 2023	Late 2023	Late 2023	Late 2023	Mid-Late 2024
	Greenway Park Public School upgrade							Mid-Late 2024
	Milton Public School upgrade							Mid-Late 2024
	Kingswood Public School upgrade							Mid-Late 2024
	Dalmeny Public School upgrade							Mid-Late 2024
	Northmead Public School upgrade							Mid-Late 2024
	Ulladulla High School upgrade							Mid-Late 2024
	Ulladulla Public School upgrade							Mid-Late 2024
	Dundas Public School upgrade							Mid-Late 2024
	Cammeray Public School upgrade							Mid-Late 2024
	Vincentia High School upgrade							Mid-Late 2024

Project name		Engagement type	Budget	Project manager Architect Cost Manager	Engineering: Civil & structural	Engineering: Mechanical & Electrical	Engineering: Fire & Hydraulics	Building contractor
<b>Package 3: Other</b>								
	Randwick High School (provisional) co-educational facility upgrade	Combined	\$\$\$	Late 2023	Late 2023	Late 2023	Late 2023	Mid-Late 2024
	Former Shoalhaven Anglican School site (open for public education)							Mid-Late 2024
	Eagle Vale High School upgrade (selective sports stream)							Mid-Late 2024
<b>Single projects</b>								
	Sutherland Public School upgrade	Combined	\$	Late 2023	Late 2023	Late 2023	Late 2023	Mid-Late 2024
	Jerrabomberra High School – Stage 2	Combined	\$\$	✓	✓	✓	✓	Mid-Late 2024
	Riverbank Public School Upgrade and The Ponds High School Upgrade	Combined	\$\$	In progress	✓	✓	✓	Mid-Late 2024

	Project name	Engagement type	Budget	Project manager (Planning)	Project manager (Delivery)	Architect	Cost manager	Engineering: Civil & structural	Engineering: Building Services	Building contractor
⚙️	Gables new primary school	Combined	\$\$	N/A	In progress	✓	✓	✓	✓	Late 2024
	Midtown Macquarie Park new primary school	Combined	\$\$	N/A	✓	✓	✓	✓	✓	In progress
⚙️	Melrose Park Public School redevelopment	Combined	\$\$	N/A	In progress	In progress	✓	✓	In progress	Late 2024
	Melonba Public School (formerly Melonba new primary school)	Combined	\$\$	N/A	✓	✓	✓	✓	✓	✓
⚙️	Gillieston Public School redevelopment	Combined	\$\$	N/A	✓	✓	✓	✓	✓	Early 2025
⚙️	Lennox Head Public School relocation	Combined	\$\$	N/A	In progress	In progress	In progress	In progress	In progress	Late 2024
	Bathurst secondary school community group upgrade	Combined	\$\$	In progress	In progress	In progress	✓	In progress	In progress	Mid-Late 2024
⚙️	Albury Thurgoona new primary school	Combined	\$\$	N/A	In progress	✓	✓	✓	✓	TBC
	Dubbo primary school community group upgrade	Combined	\$	✓	In progress	In progress	✓	In progress	In progress	Mid-Late 2024
	Leeton primary school community group upgrade	Combined	\$	✓	In progress	In progress	✓	In progress	In progress	Mid-Late 2024


Project name		Engagement type	Budget	Project manager (Planning)	Project manager (Delivery)	Architect	Cost manager	Engineering: Civil & structural	Engineering: Building Services	Building contractor
<b>Package: Schofields Cluster</b>										
⚙️	Schofields Public School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	Mid 2024
⚙️	Nirimba Fields Public School		\$\$	✓	✓	✓	✓	✓	✓	Mid 2024
<b>Package: Metro South Cluster</b>										
⚙️	Sir Joseph Banks High School upgrade	Combined	\$\$\$	✓	✓	✓	✓	✓	✓	Mid 2024
⚙️	Condell Park High School upgrade		\$\$\$	✓	✓	✓	✓	✓	✓	Mid 2024
<b>Package: Sydney Cluster</b>										
	Concord High School upgrade	Combined	\$\$\$	N/A	✓	✓	✓	✓	✓	Late 2023
	Parramatta East Public School upgrade		\$\$	N/A	✓	✓	✓	✓	✓	Late 2024
<b>Package C</b>										
	Rouse Hill High School Upgrade	Combined	\$	N/A	✓	✓	✓	✓	✓	Mid 2024
	Telopea Public School upgrade		\$\$	N/A	TBC	✓	✓	✓	✓	TBC
<b>Package: Sydney South Cluster</b>										
⚙️	Leppington Public School upgrade	Combined	\$\$	N/A	✓	✓	✓	✓	✓	Mid-Late 2024
⚙️	Austral Public School upgrade		\$\$	N/A	Early 2024	✓	✓	✓	✓	Early 2024
<b>Single projects</b>										
	Chatswood new primary school	Planning	\$\$	TBC	✓	✓	✓	TBC	TBC	TBC
	Green Square Public School and Community Spaces	Delivery	\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Hastings Secondary College upgrade	Delivery	\$	✓	✓	✓	✓	✓	✓	✓
	New primary school for Nowra	Combined	\$\$	✓	✓	✓	✓	✓	✓	Mid-Late 2024
	Macquarie Park Education Campus	Planning	\$\$\$	✓	✓	✓	✓	✓	✓	TBC
	St Leonards new primary school	Planning	\$\$	TBC	✓	✓	✓	TBC	TBC	TBC
	New high school in Edmondson Park	Planning	\$\$\$	✓	✓	✓	✓	✓	✓	Early 2024
	Manly Village Public School upgrade	Delivery	\$	✓	✓	✓	✓	✓	✓	✓
	Wentworth Point Public School upgrade – Stage 2	Combined	\$	✓	✓	✓	✓	✓	✓	Late 2023
	Liverpool West Public School upgrade	Delivery	\$\$	✓	✓	✓	✓	✓	✓	✓
	Galungara Public School – Stage 2	Delivery	\$	✓	✓	✓	✓	✓	✓	✓
	Jordan Springs Public School upgrade – Stage 2	Delivery	\$	✓	✓	✓	✓	✓	✓	✓

Project name		Engagement type	Budget	Project manager (Planning)	Project manager (Delivery)	Architect	Cost manager	Engineering: Civil & structural	Engineering: Building Services	Building contractor
<b>Single projects (continued)</b>										
	Wentworth Point new high school (formerly Sydney Olympic Park new HS)	Combined	\$\$	✓	✓	✓	✓	✓	✓	✓
	Wee Waa High School redevelopment	Delivery	\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Liverpool Boys and Girls High School upgrade	Planning	\$\$\$	✓	✓	✓	✓	✓	✓	Mid 2024
	Carlingford West Public School and Cumberland High School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	✓
<b>Package: Sydney West Cluster</b>										
	Castle Hill Public School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	✓
	Darcy Road Public School upgrade		\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Matthew Pearce Public School upgrade		\$\$	✓	✓	✓	✓	✓	✓	✓
	New schools for Westmead		\$\$\$	✓	✓	✓	✓	✓	✓	TBC
<b>Package: Sydney Cluster 21/22</b>										
	Melonba High School (formerly Marsden Park new HS)	Combined	\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Rydalmere Education Campus		\$\$\$	✓	✓	✓	✓	✓	✓	TBC
<b>Package: Sydney South Cluster 21/22</b>										
	Orange Grove Public School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	Late 2024
⚙️	New primary school in Wilton Junction		\$\$	✓	✓	✓	✓	✓	✓	TBC
<b>Package: Sydney South High School Cluster</b>										
	Cecil Hills High School upgrade	Combined	\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Cronulla High School upgrade		\$\$	✓	✓	✓	✓	✓	✓	✓
<b>Package: Sydney South Primary School Cluster</b>										
	Gregory Hills Public School	Combined	\$\$\$	✓	✓	✓	✓	✓	✓	✓
	Oran Park Public School - Stage 2		\$\$	✓	✓	✓	✓	✓	✓	✓



Project name	Engagement type	Budget	Project manager (Planning)	Project manager (Delivery)	Architect	Cost manager	Engineering: Civil & structural	Engineering: Building Services	Building contractor
<b>Package: Sydney North Cluster</b>									
Narrabeen North Public School and Narrabeen Sports High School Upgrades	Combined	\$\$	✓	✓	✓	✓	✓	✓	✓
Neutral Bay Public School upgrade		\$\$	✓	✓	✓	✓	✓	✓	✓
The Forest High School relocation		\$\$\$	✓	✓	✓	✓	✓	✓	✓
<b>Package: Sydney South Cluster</b>									
Girraween Public School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	Late 2023
⚙️ New primary school in Rhodes East		\$\$	✓	✓	✓	✓	✓	✓	TBC
<b>Package: Regional North Cluster</b>									
Hunter River High School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	✓
Irrawang High School upgrade		\$\$	✓	✓	✓	✓	✓	✓	✓
Newcastle High School Redevelopment		\$\$\$	✓	✓	✓	✓	✓	✓	In progress
<b>Package: Sydney South Upgrade Cluster</b>									
Birrong Boys High School and Girls High School upgrade	Combined	\$\$\$	✓	✓	✓	✓	✓	✓	✓
Punchbowl Public School upgrade		\$	✓	✓	✓	✓	✓	✓	In progress
Randwick High School (provisional) co-educational facility upgrade -Stage 1		\$	✓	✓	✓	✓	✓	✓	✓
<b>Package: Regional High School Cluster</b>									
Bomaderry High School upgrade	Combined	\$\$	✓	✓	✓	✓	✓	✓	Early 2024
Upgrades for high schools in Griffith		\$	✓	✓	✓	✓	✓	✓	In progress
Yanco Agricultural High School upgrade		\$	✓	✓	✓	✓	✓	✓	✓


For further information about any of the listed opportunities:


 Visit the School Infrastructure NSW website at [schoolinfrastructure.nsw.gov.au](https://schoolinfrastructure.nsw.gov.au)  
For other tenders, including major refurbishments and some specialist upgrades, please visit the NSW Government eTendering website.

We acknowledge the homelands of all Aboriginal people and pay our respect to Country.

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## Contact us

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